



April 20, 2022

Talia Baker
CPARB Administrative Staff
Via email to: PRC@des.wa.gov

Subject: Project Review Committee – General Contractor Position

Talia,

I am very interested in serving on the Project Review Committee as a General Contractor representative. My professional experience includes almost 23 years of work at FORMA as a General Contractor serving public and private clients throughout our State. I have direct experience in multiple delivery methods and markets. Design – bid – build, design - build, GCCM, JOC, and small works contracting. Private, public, and federal projects ranging in size from several thousand dollars to those over \$100M. The bulk of my professional experience has been within the K12 school market, and I get tremendous satisfaction contributing to the planning, design, and execution of high-quality educational facilities throughout our region.

For the past three years, I have participated in more than one CPARB committee. I have enjoyed these committees and contributing to the discussions. The General Contractor/Construction Manager Committee, Local Government Public Works Study Committee, and the Business Equity/Diverse Business Inclusion Committee. My ability to communicate technical topics, and work ethic directly benefitted the committee work. Further, because I have a tendency to show empathy and consider other perspectives, my contributions in these sessions are important because I tend to lend insight and values that parties not at the table might offer. I work with and support subcontractors and suppliers of all size and sophistication in my capacity as Senior Project Manager at FORMA. This includes meaningful outreach, engagement, mentoring, and development of Small and Disadvantaged business throughout our region.

FORMA is a locally owned General Contractor active in ALL public contracting methods including all alternative delivery (RCW 39.10). We have a robust job order contracting (JOC) department with 11 currently active contracts. We have a deep resume of General Contractor/Construction Manager (GCCM) and design – build (DB) work across multiple public markets. We also remain active in more traditional design – bid – build contracting as well as small works roster projects. Considering this broad range of work, I will bring a unique knowledge base to the PRC. My proficiency in all public contracting methods allows me to articulate the differences and how each bring unique challenges and opportunities to serve all participants in public work. This will support the mission and goals of the PRC effectively.

My contact information and references follow. Thank you for your consideration and please do not hesitate to contact me with any questions.

Keith Michel
Senior Project Manger



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